# Does Anyone Know What Time It Is?

### **Presenter:**

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# Time is Elusive!



Fast pace Competing priorities



Chasing time Caught up



Running faster



# **App Polling Question**

### What is the value of one hour?

- □ 0 to \$50 dollars
- □ \$51 to \$100 dollars
- □ \$101 to \$250 dollars
- □ \$251 \$500 dollars
- ☐ More than \$500



# **Empower Time is Money Study**



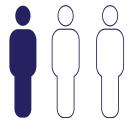
March 2024 N= 2204



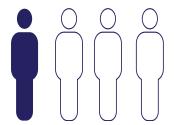
# **Key Findings**

Annual
Salary –
Survey
versus
Actual

Reported Value < \$50 per hour



Millennials – Reported Value >\$500 per hour



\$499,20



Empower Time is Money 2024



# **Key Findings**

Take 15% Pay Cut to Saving Time More Important than **Gain More Time Saving Money** Empower Time is Money 2024



#AHFNationalConference

# **Learning Outcomes**

- Reflect on time awareness and use
- Evaluate time prioritization framework and skills
- Conference ideas send off





### Time as an Investment

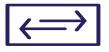


Time as money



Hours - Input for outcomes

Mental and physical
investment



Exchange based
What do we gain in
exchange for this time?
OR
What can't I do if I "burn"
this time



# **Intentional and Selective**























Time management ... "decision making process that structures, protects, and adjusts a person's time to changing environmental conditions."

Dierdorff, E. Time Management Is About More Than Life Hacks. Harvard Business Review, January 29<sup>th</sup>, 2020.



# What Does the Science Say?

**Awareness:** thinking realistically about your time by understanding it is a limited resource

**Arrangement:** designing and organizing your goals, plans, schedules, and tasks to effectively use your time

Adaptation: monitoring your use of time while performing activities including adjusting to interruptions or changing priorities

Dierdorff, E. Time Management Is About More Than Life Hacks. Harvard Business Review, January 29<sup>th</sup>, 2020.



# What Does Dierdorff's Research Say?

- Awareness, arrangement, and adaptation mattered equally to overall time management performance
- Awareness and adaptation scores were on average 24% lower than for arrangement skills

30-minute microsimulation n = 1200



# What Does Dierdorff's Research Say?



Primary driver - avoid procrastination



Primary driver - prioritize activities



# **App Polling Question**

What makes it hard to be efficient with your time?

☐ Fires and emergencies ☐ Energy depletion

☐ Interruption ☐ Distraction

□ Employee needs
□ Procrastination

□ Customer demands
□ Lack of planning



# What is Time Awareness?



**Awareness** 

- View as a limited resource
- Understanding of what promotes or derails positive time behaviors
- Understanding habits and tendencies
- Impact of urgency
- Connection of time and outcomes

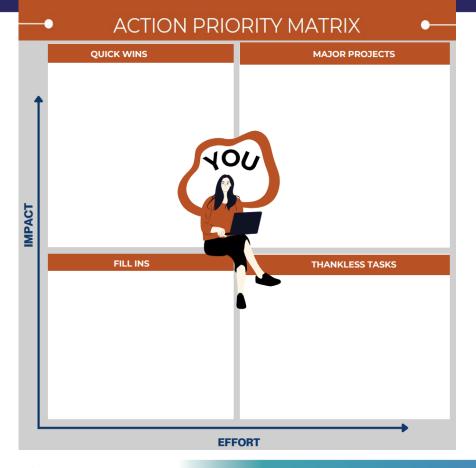


# **ACTION PRIORITY MATRIX QUICK WINS MAJOR PROJECTS FILL INS** THANKLESS TASKS **Burnout EFFORT**

# **Evolution of Time Management**

- Think about these buckets of work.
- How did you spend your time last week or last working week?
- Promotes awareness





What are the outcomes or priorities your boss or organization wants?

How well can you or did you allocate your time towards these?



### **Promoters and Derailers**

Promoters	Derailers
Plan ahead	Lack of planning
Best time for me	Failing to consider required level of attention
Block time on calendar	Rushing to complete in available time
Limit distraction	Multitasking or lack full attention
Experience in task	Level of understanding/experience with task
Clarify expectations – priorities	Lack of clarity – expectations or priorities

Intentional Precrastination

**Procrastination** 





- Designing and organizing your goals, plans, schedules, and tasks to effectively use your time
- Finite limits



# EISENHOWER MATRIX **URGENT NOT URGENT** DO IT SCHEDULE IT **DELETE IT** DELEGATE IT Burdened by importance and urgency ©

# **Evolution of Time Management**

Plan for workload based on importance and urgency

 Do, Schedule, Delegate, Delete

What's on your list for your first day back in the office?

Best used for simple decision making





# Adaptation

- Adjusting to interruptions or changing priorities
- Refueling is important resilience
   -how do you gain more coins?
- Performance is a team sport
   6 Bs of talent management build, buy, borrow, bind, boost, bounce



### **Time Prioritization**

Impact	strategy, effects, or outcomes for those served
Effort	realistic evaluation of the skills and timeline needed – thinking time and space
Importance	likely driven by others, not necessarily aligned with strategy
Urgency	immediacy or timing for resolution or completion

### **NAVIGATION - NEGOTIATION**



### TIME PRIORITIZATION FRAMEWORK

### **High Impact, Low Effort**

**Urgent and Important** – Do First

Not Urgent or Not Important – Review

#### **Low Impact, Low Effort**

**Urgent and Important** – Delegate with follow up

Not Urgent or Not Important – Eliminate

### **High Impact, High Effort**

Important – Plan & Schedule PRECRASTINATE; Clarify urgency

Not Urgent or Not Important – Review

#### **Low Impact, High Effort**

**Important** – Delegate with follow up; Clarify urgency

Not Urgent or Not Important – Eliminate

**EFFORT** 



**IMPORTANCE &** 

URGENCY

CONSIDERATION

### **Time Prioritization**

- Don't lose sight of impact and the big work
  - Intentional procrastination
  - Leaders are hired for impact and outcomes
- Importance and urgency manage the treadmill speed
  - Consider the person and or the condition driving importance or urgency
- Make time for thinking and high effort work payoff likely greater than low effort work



### Where Should You Focus?

**Awareness:** thinking realistically about your time by understanding it is a limited resource

**Arrangement:** designing and organizing your goals, plans, schedules, and tasks to effectively use your time

Adaptation: monitoring your use of time while performing activities including adjusting to interruptions or changing priorities





### Intentional and Selective

- Awareness of time and utilization
  - Habits and tendencies
  - Intentional precrastination
- Arrange and plan schedule time block, best time, thinking time and space

Time as an Investment



# **Adaptation**

- Time prioritization framework
- Refuel
- Build, buy, borrow, bind, boost
- Navigate and negotiate expectations, priorities, importance, and urgency



# **Practice Makes Progress**

**Use Your AHF Resources** 



# **AHF 2024 Conference Takeaways**

- What are 1 or 2 quick wins that can make an impact for your organization?
- Who do you want to maintain a connection with after conference? How can they help fill your time bank?
- How can I share what I've learned? What will my leaders' value?



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